

## Network Plus Gender Pay Report

### April 2020

Network Plus is an equal opportunities employer and is committed to increasing the diversity of our workforce and providing a fair and equitable level of pay for all employees. We continue to work hard to improve the gender balance across the business and become a more inclusive place to work.

We pay our colleagues according to their role not their gender. However, many of our operational staff are male, undertaking specialist roles. We also work in an industry where growth is achieved by winning new contracts. When this happens, TUPE transfer of employees is commonplace and the majority of transferring employees are males on protected terms of employment and bonus arrangements.

These two factors have a significant impact on our pay gap and our gender balance.

The table below, using data from the 2019/20 period, shows our current performance in this area,

Measure	Performance
Number of Relevant Employees	452
Median Gender Pay Gap (%)	28.8%
Mean Gender Pay Gap (%)	33.8%
Proportion of males and females in lower pay quartile (%)	42% / 58%
Proportion of males and females in lower middle pay quartile (%)	55% / 45%
Proportion of males and females in upper middle pay quartile (%)	27% / 73%
Proportion of males and females in upper pay quartile (%)	85% / 15%
Median Gender Bonus Gap (%)	38%
Mean Gender Bonus Gap (%)	36.9%
Proportion of males receiving a bonus payment (%)	5%
Proportion of females receiving a bonus payment (%)	4%

Females make up 35% of the overall workforce, and there are fewer women than men in senior roles across the business, with 15% of females in the upper pay quartile, which is an increase of 7% based on the data collated in 2019.

The continued growth across the business during 2019/20 has meant that 70% increase in new starters were female during this time. However, the business was affected during the outbreak of coronavirus, which resulted in 32% of the workforce being furloughed in April 2020, with 36% of the total employees being female.

As the company continues to develop and grow, we are actively seeking ways to improve any imbalance. We are continually working to achieve the key areas of development set to improve our gender balance and workforce diversity. Since 2017, these have included:

- A review of the pay and grading structures for appropriate roles across the business
- The implementation of a successful apprentice scheme and graduate programme across the business
- A robust training & development programme, supporting both the operational roles and the operational support roles.
- The successful integration of a Recruitment Department, to support the continuing needs of the growing business, whilst ensuring our recruitment practices attract a higher proportion of women to the industry.

The Company is also committed to developing and maintaining the following initiatives:

- Continuing to develop our links within the community, by building relationships with local schools, colleges and councils to support the recruitment of representative candidates
- Continue to review our talent management and succession planning practices to increase the proportion of women in senior positions.

We are firmly committed to these initiatives and will maintain our progress in these areas over the coming year.

A handwritten signature in black ink, appearing to read "Dan Holland". The signature is fluid and cursive, with the first name "Dan" written in a larger, more prominent script than the last name "Holland".

**Dan Holland**  
Chief Executive Officer